

Agenda Item 10 Report NPA13/18

| Report to | South Downs National Park Authority |
|------------------------------------|--------------------------------------|
| Date | 26 April 2018 |
| Ву | Performance and Projects Manager |
| Title of Report Decision | Corporate Plan – Bridge Year 2018-19 |

Recommendation: The Authority is recommended to:

I. Approve the Corporate Plan 2018-19 as set out at Appendix I.

I. Introduction

1.1 This report sets out the proposed approach to priorities for the work of the South Downs National Park Authority (SDNPA) over the next financial year 2018-19. In addition, it sets out the proposed approach to changing the format of the plan for the corporate plan.

2. Policy Context.

2.1 The current corporate plan was approved by the NPA at its meeting on 22 September 2016. This followed consideration at the Policy and Programme Committee in March 2016.

3. Issues for consideration

- 3.1 The format change is designed to enable the SDNPA to focus on the most important strategic priorities over the plan period. Therefore it will be shorter than the current plan and will include some more detailed information on the organisation itself rather than reiterating what is in the Partnership Management Plan.
- 3.2 The structure will continue to be around our three main themes, linked to our purposes and the duty. It will identify key priorities and key activities. There will be an expanded section to capture our organisational priorities, focused around our people, our services and our organisation.
- 3.3 The draft Corporate Plan 2018-19 was considered by the Policy & Resources Committee at its meeting on 29 March 2018. The committee recommended the Corporate Plan and the new format to the NPA for approval, however in its deliberations the Committee raised a number of comments which have been addressed by Officers in the attached appendix.
- 3.4 It is planned to pilot the format for the 2018-19 year, to test it in action before the completion of the new Partnership Management Plan Delivery Framework. The priorities for 2018-19 are set out, in the new format, at **Appendix 1.**

4. **Options & cost implications**

4.1 The corporate plan is developed alongside the budget and will be reviewed each year. There is minimal cost associated with the development of the corporate plan itself apart from some small cost for design.

5. Next steps

5.1 Following approval by the Authority, Officers will begin the process for further development for the next plan period, which will be presented to the Policy and Resources Committee

and the Authority as part of the usual budget and prioritisation process.

6. Other Implications

| Implication | Yes*/No |
|---|--|
| Will further decisions be required by another committee/full authority? | There will be an annual review of performance against the plan with quarterly reporting during the year. Policy and Resources Committee will review the plan annually and recommend any changes to the NPA as required. |
| Does the proposal raise any Resource implications? | The corporate plan is developed alongside the budget so any resource implications are incorporated into the budget setting process. |
| How does the proposal represent Value for Money? | Yes |
| Are there any Social Value implications arising from the proposal? | None |
| Have you taken regard of the South Downs National Park Authority's equality duty as contained within the Equality Act 2010? | Yes – no implications have been identified. |
| Are there any Human Rights implications arising from the proposal? | None |
| Are there any Crime & Disorder implications arising from the proposal? | None |
| Are there any Health & Safety implications arising from the proposal? | None |
| Are there any Data Protection implications? | None |
| Are there any Sustainability implications based on the 5 principles set out in the SDNPA Sustainability Strategy: | None |

7. Risks Associated with the Proposed Decision

7.1 Risks to the organisation are not related to the decision to change the format of the corporate plan but may relate to the priorities that are set within it. If priorities are not clearly identified then there is a chance that organisational resources will not be used most effectively.

| Risk | Likelihood | Impact | Mitigation |
|------------------------------|------------|--------|--|
| Priorities are not delivered | 2 | 3 | Regular monitoring of the corporate plan delivery by the P&R Committee |
| | | | Alignment of the budget with the identification of priorities |
| | | | Annual review of priorities by Officers and Members |

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| Appendices | I. Draft Corporate Plan 2018-19 | | | |
| SDNPA Consultees | Chief Executive; Director of Countryside Policy and Management; | | | |
| | Director of Planning; Chief Finance Officer; Monitoring Officer; Legal | | | |
| | Services, Business Service Manager, Countryside and Policy Managers, | | | |
| | Major Planning Projects & Performance Manager, Planning Policy | | | |
| | Manager, Development Manager. | | | |
| External Consultees | None | | | |
| Background Documents | Corporate Plan 2016-21 | | | |
| | Report to NPA 22 September 2016 | | | |
| | Report to Policy and Programme Committee 01 March 2016 | | | |
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