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	RAG	Notable Successes	Further work required
 Strategy		<ul style="list-style-type: none"> Local Plan: on target ready for submission Q4 (2017-18) West Sussex Joint Minerals Local Plan: on target for adoption Q1 (2018-19) East Sussex, South Downs and Brighton & Hove Waste and Minerals Local Plan Review. : Regulation 18 consultation took place Q3 (2017-18) Successful meetings with Water Company Executives to ensure PMP delivery is reflected in their strategic plans Landscape and Biodiversity strategy and prioritised action plan drafted Positive meeting with Natural England who have agreed to align their south downs focus area work completely with the Partnership Management Plan and jointly fund a farming contract 	<ul style="list-style-type: none"> Cultural Heritage strategy in development: target Q2 - due Q4 now due Q2 2018-19 due to PMP Member Task and Finish Group in July 2018 Green Infrastructure Framework: target Q1 – due Q3 – now on hold awaiting input from Local authority Partners who need to gain approval for the approach Dark Night Sky Strategy action plan will be incorporated into the Landscape and Biodiversity Action Plan: Target Q3 – due Q4.
 Projects		<ul style="list-style-type: none"> Heathlands Reunited project has delivered year one objectives and external evaluation report was presented to P&R Committee in November 2017 Weald and Downland Gateway project complete with SDNP shared identity and Secrets of the High Woods exhibition materials incorporated Q1 The National Trust are progressing the Changing Chalk project for the Eastern Downs through Heritage Grants instead of Landscape Partnerships. This has led to a delay in the project getting funding and starting when anticipated. The SDNPA is likely to submit two projects as part of this wider project – improvements to dew ponds and a grazier post. Approved in kind support for Chichester University Channel Payments for Ecosystems Services Interreg project, includes Rother 	<ul style="list-style-type: none"> Heathlands Reunited project plan amended in light of any evaluation recommendations: target Q3 Stanmer Park start up delayed as changes being made to Walled Garden design by Plumpton College, which has substantially increased the overall budget. Project Manager in place and meeting held with HLF to discuss timescale concerns.
 Partnerships		<ul style="list-style-type: none"> First meeting of the SDNP Forestry Champions' Group held Woodland Officer started in post supporting the development of the wider Forestry Partnership (Q2) Agreed to contribute £12,000 to the Test and Itchen River Headwaters Landscape Partnership Scheme which is developing a community catchment approach to water quality improvement Letter sent to Defra setting out proposals for pilots for UK agri-environment schemes in lowland farmland after Brexit Heritage Coast Partnership Action Plan reviewed 	<ul style="list-style-type: none"> Consideration is now being given as to how the farm cluster groups across the National Park can become actively involved in trialling agri-environment pilot schemes. Pilots could be at both farm and cluster/landscape scales to help inform and



		<ul style="list-style-type: none"> The work we have done on the condition survey of Scheduled Ancient Monuments has resulted in us making recommendations to Historic England about the recording and submission of data which has been shared with other National Parks 	<p>shape a new UK/English/lowland/South Downs agri-environment scheme in a post Brexit era</p> <ul style="list-style-type: none"> NPE holding meeting in early November with Defra officials and subsequently Secretary of State. If amber light from these then work will commence to develop the proposal; for a South Downs NP pilot scheme Funding awarded through Rampion Mitigation Fund to create Interpretation Strategy for Heritage Coast.
 Core work		<ul style="list-style-type: none"> Southeast, East Chilton and West Meon Conservation Area Appraisals and Management Plans adopted by Planning Committee in Q1 and Q2 Case for support for the introduction of Apprenticeships being developed Ranger teams, working with Historic England have carried out the first complete survey for 10 years of 'at risk' and 'vulnerable' scheduled ancient monuments 	<ul style="list-style-type: none"> Once the survey of scheduled ancient monuments at risk has been reviewed by Historic England it will be used as a baseline to monitor condition and prioritise works in future

Objective 2: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our second objective to promote understanding and enjoyment through volunteering & learning, high quality access management and providing information and events – people connected to places			
	RAG	Notable Successes	Further work required
 Strategy IS this Green now		<ul style="list-style-type: none"> • Cycling and Walking Strategy and Action Plan approved • Public Affairs Strategy approved by NPA in December 	<ul style="list-style-type: none"> • Learning and Outreach Strategy in development and due to PMP Member Task and Finish Group in April 2018 • Volunteer Development Strategy and Action plan drafted • Volunteer Policy draft 1 completed
 Projects		<ul style="list-style-type: none"> • South Downs Alphabet book published and project successfully completed • Centurion Way extension work on track • The SDW has been chosen as one of the ‘Make a Million’ projects, run by the British Mountaineering Council. This will involve a year-long campaign to raise donations (£140,000 for South Downs Way). • Active Access Project led by East Sussex County Council started Q3 	<ul style="list-style-type: none"> • Working with Highways England, and the LHAs to identify key access improvements to be funded from HE’s Designated Funds pot.
 Partnerships		<ul style="list-style-type: none"> • Agreed an approach for increasing the number of young people who experience the South Downs National Park as part of Citizen Service • Delivered a successful and well received Health and Well Being Conference with Public Health England (PHE) 	<ul style="list-style-type: none"> • Strategic review of our approach to health and well-being is underway • Discussions with West Sussex County Council on National Citizens Service development in the SDNP taking place in Feb 2018 • Officers developing options for a way forward in terms of the NPA’s role in Health and Wellbeing.
 Core work		<ul style="list-style-type: none"> • Much involvement with Highways England in helping develop A27 schemes east of Lewes, Worthing/Lancing and Arundel that take account of the NP • Involvement with the proposals to improve Junction 9 of the M3/A34 at Winchester which would cut into the National Park • South Downs Way end marker installed • Access Land Furniture review due to completed in Q3 	<ul style="list-style-type: none"> • South Downs Way end marker for Eastbourne in development • Results of Access Land furniture review will be used to create a list of priorities for replacing and repairing furniture

Objective 3: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our third objective to build sustainable communities which are engaged and shaping their environment and supporting sustainable businesses and tourism – towards a sustainable future			
	RAG	Notable Successes	Further work required
 Strategy		<ul style="list-style-type: none"> Approach to sustainable Economy strategy agreed and work commissioned to produce up-to-date evidence base Work on a strategy for affordable housing provision has started with a Task and Finish Group held in January and another due to be held in March. 	<ul style="list-style-type: none"> Sustainable Economy Strategy target: Q4 16-17 due – Q17-18 – is this now unlikely and more likely Q1 2018-19 ? due to PMP Member Task and Finish Group in April 2018 Delivery plan for Sustainable Tourism target: Q4 16-17 due – Q3 where are we now ?
 Projects		<ul style="list-style-type: none"> 'Cyclist and Walkers Welcome' initiative rolled out in 2 destinations, Petersfield and Lewes - on target 58 businesses have signed up to Cyclists and Walkers Welcome initiative - target: 40 Successful application to Discover England fund to target the international market 	<ul style="list-style-type: none"> Continue to promote the Welcome Scheme and increase take up within the pilot areas in 17/18 Development of packages of experience relevant to the South Downs National Park are being developed
 Partnerships		<ul style="list-style-type: none"> Shared identity adopted by several local business including Langham's Brewery and South Downs Water Successful bid supported by staff for the 'Discover England Fund' creating new business support opportunities to develop international-scale experiences within the Park. £1m over 3 years with the Broads Authority, Dartmoor National Park Authority, Exmoor National Park Authority 	<ul style="list-style-type: none"> Action plan for Sustainable Tourism Strategy based on 'Customer segmentation research' - 1) visitor profiling and behaviour overview 2) identification of our competitive set 3) 'best prospect' customer segment opportunities 4) marketing propositions to be completed Q4 Rural Economic research – overview of existing and emerging strategies will be received in Q4
 Core work		<ul style="list-style-type: none"> 67% of planning cases were validated within 5 days – target 90% 89% of statutory planning cases were determined within the Government's target time (92% in 2016/2017 FY). This is well above the Government's target For non-statutory planning cases (those on which we don't have to report our performance to Government) 73% were dealt with in time (74% in 2016/17 FY) 66% of appeals against the refusal of planning permission were dismissed in Q1- Q3 (67% dismissed in 2016/17 FY) 2 Whole Estate Plans have been endorsed year to date (Wiston and Newton Valence) The Planning Customer Satisfaction Survey was completed just before Christmas . Hundreds of interviews were conducted and results and analysis will be available in February. 	<ul style="list-style-type: none"> Validation performance remains below target and is a focus of attention. Review of all planning appeals received since 2012 currently being undertaken. 2 Whole Estate Plans are expected to be presented to Committee for endorsement in Q4 and a number of other Whole Estate Plans are in progress (generally toward the start of the process) Brighton and Hove Council and Eastbourne BC have both agreed to produce WEPs for their Downland Estates

Objective 4: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our fourth objective to be a confident and secure organisation exercising effective influence delivering shared outcomes through excellent customer service, providing value for money and generating income to support our work

	RAG	Notable Successes	Further work required
 Strategy		<ul style="list-style-type: none"> The South Downs National Park Trust has raised circa £100,000 in charitable donations, this includes £44,000 raised for their first public appeal "Mend our way", funding improvements on the South Downs Way. £71,600 has been raised for the SDNPA directly. Some of these partnerships represent longer term revenue. For example, Gatwick's sponsorship of Miles without Stiles will deliver £20,000 pa over the next 3 years. 	<ul style="list-style-type: none"> Consolidation of the Trusts communication materials, procedures and governance. Alongside Mend our Way, a project shelf has been developed for which the Trust will continue raising funds during Q4. The Income and Generation Team are also presenting Members with a proposal on future Options for the Sustainable Communities Fund, which may increase the funds available.
 Projects		<ul style="list-style-type: none"> Neighbourhood Planning commercial arm established and work completed for a number of communities outside the National Park including Thrupton and Rudgwick Citizen's Panel recruited in Q2. First survey took place in Q3. 	<ul style="list-style-type: none"> Development of SDNP Natural Capital balance sheet underway – more complex than initially anticipated. Target: Q3 16-17 now due Q4 2017-18 Citizen's Panel survey results to be analysed by beginning Q4 testing on website as a result of the feedback to begin by end of Q4
 Partnerships		<ul style="list-style-type: none"> SDNPA led the National Parks working group 'Working Together' – 5 potential themes for developing shared services have been identified: <ul style="list-style-type: none"> Finance Procurement IT HR Legal SDNPA led a partnership which agreed a joint insurance contract for all National Parks SDNPA led on development of e-learning solution for all National Parks 	<ul style="list-style-type: none"> The following four areas of HR have strong potential for collaborative work and will be explored: <ul style="list-style-type: none"> - Recruitment advertising - National staff induction programme - Apprenticeships - Sourcing employee benefits Agreed prioritised roll out of courses – 25 courses have been released through which includes compulsory training in Data Protection, Fire Safety and Equality & Diversity. We have had 100% completion rate for this compulsory training. Bespoke Health and Safety Training for all staff will be rolled out in February 18 and further non-compulsory personal development courses. Work has started on using ELMS for staff induction. This induction programme will be rolled out in spring / early summer

 Core work		<ul style="list-style-type: none"> • CIL payments are now regularly being received; £120k is now held. • S101 agreements signed in early September with all five of the current host authorities (Chichester, East Hampshire, Horsham, Lewes and Winchester) relating to the provision of development management services from 1 October 2017. These contracts are for 3 years with an option to extend for a further 2 years. • Negotiation around capital improvements to Stanmer workshop to create new office has started 	<ul style="list-style-type: none"> • West Sussex County Council will soon serve notice on Wealden Heaths Office at Midhurst Depot –as the site is allocated for development in draft Local Plan. Search for alternative sites is a priority for the next year. • Temporary office accommodation rented at Sussex University Innovation Centre. Staff working with BHCC to progress improvements to Stanmer Workshop.
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