Objective I: We will develop strategies and support or lead strategic overarching partnerships and projects which deliver our first objective to conserve wildlife, the natural beauty of the landscape and cultural heritage - a thriving living landscape **Notable Successes Further work required** RAG Local Plan: on target ready for submission Q3 Landscape and Biodiversity prioritised action plan to be West Sussex Joint Minerals Local Plan: on target for adoption Q4 developed Cultural Heritage strategy in development: target Q2 - due East Sussex Joint Minerals Local Plan: on target for adoption Q4 04 Successful meetings with Water Company Executives to ensure PMP Green Infrastructure Framework: target QI – due Q3 Strategy delivery is reflected in their strategic plans Dark Night Sky Strategy action plan will be incorporated into Landscape and Biodiversity strategy drafted the Landscape and Biodiversity Action Plan: Q3. Positive meeting with Natural England who have agreed to align their south downs focus area work completely with the Partnership Management Plan and jointly fund a farming contract Secrets of the High Woods Project complete on target Q1 Heathlands Reunited project plan amended in light of any Heathlands Reunited project has delivered year one objectives and evaluation recommendations: target Q3 external evaluation report was presented to P&R Committee in Stanmer Park start up delayed as a project manager has not November 2017 yet been appointed by Brighton and Hove City Council -Weald and Downland Gateway project complete with SDNP shared anticipated start date for the Project Manager is 11 identity and Secrets of the High Woods exhibition materials **Projects** September. Initial condition surveys have been carried out. incorporated QI • Contributing to the development of the National Trust led project 'Changing Chalk' to improve the condition of chalk grassland in the Eastern Downs • Approved in kind support for Chichester University Channel Payments for Ecosystems Services Interreg project, includes Rother First meeting of the SDNP Forestry Champions' Group held Woodland Officer started in post supporting the development of the wider Forestry Partnership (Q2) Agreed to contribute £12,000 to the Test and Itchen River Headwaters Landscape Partnership Scheme which is developing a community catchment approach to water quality improvement † Partnerships Consideration is now being given as to how the farm cluster Letter sent to Defra setting out proposals for pilots for UK agrigroups across the National Park can become actively involved environment schemes in lowland farmland after Brexit in trialling agri-environment pilot schemes. Pilots could be at Heritage Coast Partnership Action Plan reviewed both farm and cluster/landscape scales to help inform and shape a new UK/English/Iowland/South Downs agrienvironment scheme in a post Brexit era

			 NPE holding meeting in early November with Defra officials and subsequently Secretary of State. If amber light from these then work will commence to develop the proposal; for a South Downs NP pilot scheme
Core work	→	 Southease, East Chiltington and West Meon Conservation Area Appraisals and Management Plans adopted by Planning Committee in Q1 and Q2 Case for support for the introduction of Apprenticeships being developed 	

Objective 2: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our second objective to promote understanding and enjoyment through volunteering & learning, high quality access management and providing information and events – people connected to places

	RAG	Notable Successes	Further work required
Strategy	→	Cycling and Walking Strategy and Action Plan approved	 Public Affairs Strategy will be reported to the P&R Committee in November and the NPA in December. Timetable in place for creating an Education and Outreach action plan
T Projects	-	 South Downs Alphabet book published and project successfully completed Centurion Way extension work on track The SDW has been chosen as one of the 'Make a Million' projects, run by the British Mountaineering Council. This will involve a yearlong campaign to raise donations (£140,000 for SDW). 	 Active Access Project led by East Sussex County Council started late – delivery due to start Q3 Working with Highways England, and the LHAs to identify key access improvements to be funded from HE's Designated Funds pot.
†††† Partnerships	→	 Agreed an approach for increasing the number of young people who experience the South Downs National Park as part of Citizen Service Delivered a successful and well received Health and Well Being Conference with Public Health England (PHE) 	 Health and Well Being conference postponed from Q1 to Q3 due to UK election Define the way forward for the SDNPA on health and well-being following the conference and presentation to Members at the October NPA meeting
🖒 Core work	→	 Much involvement with Highways England in helping develop A27 schemes east of Lewes, Worthing/Lancing and Arundel that take account of the NP Involvement with the proposals to improve Junction 9 of the M3/A34 at Winchester which would cut into the National Park South Downs Way end marker installed Access Land Furniture review due to complete O3 	 South Downs Way end marker for Eastbourne in development Ongoing work on A27 Arundel, Worthing/Lancing, and east of Lewes, as well as J9 M3/A24

Objective 3: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our third objective to build sustainable communities which are engaged and shaping their environment and supporting sustainable businesses and tourism – towards a sustainable future

future				
	RAG	Notable Successes	Further work required	
Strategy	→	 Approach to sustainable Economy strategy agreed and work commissioned to produce up-to-date evidence base Work on a strategy for affordable housing has started 	 Sustainable Economy Strategy target: Q4 16-17 due – Q17-18 Delivery plan for Sustainable Tourism target: Q4 16-17 due – Q3 	
Projects	→	 'Cyclist and Walkers Welcome' initiative rolled out in 4 destinations on target 58 businesses have signed up to Cyclists and Walkers Welcome initiative - target: 40 Successful application to Discover England fund to target the international market 	 Continue to promote the Welcome Scheme and increase take up within the pilot areas in 17/18 Evaluate scheme and. Subject to funding, roll out in further locations 	
†∰ Partnerships	→	 Shared identity adopted by several local business including Langham's Brewery and South Downs Water Successful bid supported by staff for the 'Discover England Fund' creating new business support opportunities to develop international-scale experiences within the Park. £Im over 3 years with the Broads Authority, Dartmoor National Park Authority, Exmoor National Park Authority 	 Action plan for Sustainable Tourism Strategy based on 'Customer segmentation research' - I) visitor profiling and behaviour overview 2) identification of our competitive set 3) 'best prospect' customer segment opportunities 4) marketing propositions to be completed Q4 Rural Economic research – overview of existing and emerging strategies 	
📤 Core work	→	 53% of planning cases were validated within 5 days – target 90% 89% of statutory planning cases were determined within the Government's target time (92% in 2016/2017 FY). This is well above the Government's target For non-statutory planning cases (those on which we don't have to report our performance to Government) 69% were dealt with in time (74% in 2016/17 FY) 62% of appeals against the refusal of planning permission were dismissed in Q1 and Q2 (67% dismissed in 2016/17 FY) 2 Whole Estate Plans have been endorsed year to date (Wiston and Newton Valence) Planning Customer satisfaction survey to be carried out in Q3 and Q4 (request for quotes released Friday 13th October) 	 Validation performance remains below target. All host authorities are aware of this and performance is expected to be better in Q3 (although still below target). SDNPA itself performs relatively well on this measure Review of all planning appeals received since 2012 currently being undertaken. The conclusions are to be reported to Members and officers in Q3/Q4 I Whole Estate Plan is expected to be presented to Committee for endorsement in Q4 and a number of other Whole Estate Plans are in progress (generally toward the start of the process) Brighton and Hove Council and Eastbourne BC have both agreed to produce WEPs for their Downland Estates 	

Objective 4: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our fourth objective to be a confident and secure organisation exercising effective influence delivering shared outcomes through excellent customer service, providing value for money and generating income to support our work

	RAG	Notable Successes	Further work required
Strategy		National Park Trust launched on Monday 16th October	•
🖺 Projects	→	 Neighbourhood Planning commercial approach established Citizen's Panel recruitment underway and on target for Q2 	 Review of potential ways the Authority can increase affordable housing delivery is currently being finalised. To be reported to Members in Q3. Development of SDNP Natural Capital balance sheet underway – more complex that initially anticipated. T-target: Q3 16-17 now due Q4 2017-18
†ौ†† Partnerships	→	 SDNPA led the National Parks working group 'Working Together' – 5 potential themes for developing shared services have been identified: Finance Procurement IT HR Legal SDNPA led a partnership which agreed a joint insurance contract for all National Parks SDNPA led on development of e-learning solution for all National Parks 	 Options for National Park collaboration on shard services for GIS will be explored as part of the retender for SDNPA GIS services: due Q4 Agree implementation of preferred opportunities with all National Parks Agreeing prioritised roll out of courses
📤 Core work	→	 First CIL payment received in Q2 \$101 agreements signed in early September with all five of the current host authorities (Chichester, East Hampshire, Horsham, Lewes and Winchester) relating to the provision of development management services from 1 October 2017. These contracts are for 3 years with an option to extend for a further 2 years. Negotiation around capital improvements to Stanmer workshop to create new office has started 	 Current Stanmer Office closed due to unsafe working conditions. Seeking temporary solution pending conversion of Stanmer Workshop due to be completed early 2018 Signs that WSCC will soon serve notice on Wealden Heaths Office at Midhurst Depot – expected as allocated for development in draft Local Plan. Search for alternative sites is underway but likely to have at least a year in which to move office.