## Objective I: We will develop strategies and support or lead strategic overarching partnerships and projects which deliver our first objective to conserve wildlife, the natural beauty of the landscape and cultural heritage – a thriving living landscape

	RAG	Notable Successes	Further work required
Strategy	-	<ul> <li>Local Plan: on target ready for submission Q3</li> <li>West Sussex Joint Minerals Local Plan: on target for adoption Q4</li> <li>East Sussex Joint Minerals Local Plan: on target for adoption Q4</li> <li>Successful meetings with Water Company Executives to ensure PMP delivery is reflected in their strategic plans</li> <li>Landscape and Biodiversity strategy drafted</li> </ul>	<ul> <li>Landscape and Biodiversity prioritised action plan to be developed</li> <li>Cultural Heritage strategy in development: target Q2 - due Q4</li> <li>Green Infrastructure Framework: target Q1 - due Q3</li> <li>Dark Night Sky Strategy in development to guide future work-target: Q3.</li> </ul>
Projects	•	<ul> <li>Secrets of the High Woods Project complete on target Q1</li> <li>Heathlands Reunited project has delivered year one objectives and external evaluation carried out Q1</li> <li>Weald and Downland Gateway project complete with SDNP shared identity and Secrets of the High Woods exhibition materials incorporated Q1</li> <li>Led log-frame sessions to develop the National Trust led project 'Changing Chalk' to improve the condition of chalk grassland in the Eastern Downs</li> <li>Approved in kind support for Chichester University Interreg Payments for Ecosystems Services project</li> </ul>	<ul> <li>Heathlands Reunited project plan amended in light of any evaluation recommendations: target Q3</li> <li>Stanmer Park start up delayed as a project manager has not yet been appointed by Brighton and Hove City Council – anticipated start date for the project manager is 11 September. Initial condition surveys have been carried out.</li> </ul>
	-	<ul> <li>First meeting of the SDNP Forestry Partnership held</li> <li>Woodland Officer started in post supporting the development of the Forestry Partnership (Q2)</li> <li>Agreed to contribute £12,000 to the Test and Itchen River Headwaters Landscape Partnership Scheme which is developing a community catchment approach to water quality improvement</li> <li>Successful series of farm cluster workshops to develop shared approach to farming policy post the UK leaving the EU</li> <li>Heritage Coast Partnership Action Plan reviewed</li> </ul>	<ul> <li>Pilot bid being made to Defra for further work on UK agri- environment schemes after Brexit</li> </ul>
Core work		<ul> <li>Southease, East Chiltington and West Meon Conservation Area Appraisals and Management Plans adopted by Planning Committee in Q1 and Q2</li> </ul>	Developing case for support for the introduction of Apprenticeships

Objective 2: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our second objective to promote understanding and enjoyment through volunteering & learning, high quality access management and providing information and events – people connected to places

	RAG	Notable Successes	Further work required
Strategy		Cycling and Walking Strategy produced on time and reported to P&R Committee in July. Members requested revisions and resubmission.	<ul> <li>Cycling and Walking Strategy: revised draft being reported to this Committee</li> <li>Public Affairs Strategy: target Q4 16-17 - due Q3</li> <li>Timetable in place for creating an Education and Outreach action plan</li> </ul>
🗍 Projects	•	<ul> <li>South Downs Alphabet book published and project successfully completed</li> <li>Centurion Way extension work on track</li> <li>The SDW has been chosen as one of the 'Make a Million' projects, run by the British Mountaineering Council. This will involve a year-long campaign to raise donations (£140,000 for SDW).</li> </ul>	<ul> <li>Active Access Project led by East Sussex County Council started late – delivery due to start Q3</li> <li>Working with Highways England, and the LHAs to identify key access improvements to be funded from HE's Designated Funds pot.</li> </ul>
神神 Partnerships	•	<ul> <li>Agreed an approach for increasing the number of young people who experience the South Downs National Park as part of Citizen Service</li> <li>Have successfully developed a partnership with Public Health England (PHE) to share evidence and data contributing to development of SDNPA approach to Health and Well being</li> <li>Jointly presented with Public Health England at East Sussex and West Sussex Health and Well-Being Boards</li> </ul>	<ul> <li>Health and Well Being conference postponed from Q1 to Q3 due to UK election</li> </ul>
Core work	-	<ul> <li>Much involvement with Highways England in helping develop A27 schemes east of Lewes, Worthing/Lancing and Arundel that take account of the NP.</li> <li>South Downs Way end marker installed</li> <li>Access Land Furniture review due to complete Q3</li> </ul>	• South Downs Way end marker for Eastbourne in development

Objective 3: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our third objective to build sustainable communities which are engaged and shaping their environment and supporting sustainable businesses and tourism – towards a sustainable future

	RAG	Notable Successes	Further work required
Strategy	-	<ul> <li>Approach to sustainable Economy strategy agreed</li> <li>Work on a strategy for affordable housing has started</li> </ul>	<ul> <li>Sustainable Economy Strategy target: Q4 16-17 due – Q17-18</li> <li>Delivery plan for Sustainable Tourism target: Q4 16-17 due – Q3</li> </ul>
🗂 Projects	-	<ul> <li>'Cyclist and Walkers Welcome' initiative rolled out in 4 destinations on target</li> <li>44 businesses have already signed up to Cyclists and Walkers Welcome initiative - target: 40</li> <li>Successful application to Discover England fund to target the international market</li> </ul>	•
	-	<ul> <li>Shared identity adopted by several local business including Langham's Brewery and South Downs Water</li> <li>Successful bid supported by staff for the 'Discover England Fund' creating new business support opportunities to develop international-scale experiences within the Park. £1m over 3 years with the Broads Authority, Dartmoor National Park Authority, Exmoor National Park Authority</li> </ul>	<ul> <li>Action plan for Sustainable Tourism Strategy based on 'Customer segmentation research' - 1) visitor profiling and behaviour overview 2) identification of our competitive set 3) 'best prospect' customer segment opportunities 4) marketing propositions to be completed Q4</li> <li>Rural Economic research – overview of existing and emerging strategies</li> </ul>
Core work	-	<ul> <li>53% of planning cases were validated within 5 days – target 90%</li> <li>94% of statutory planning cases were determined within the Government's target time (92% in 2016/2017 FY)</li> <li>For non-statutory planning cases (those on which we don't have to report our performance to Government) 77% were dealt with in time (74% in 2016/17 FY)</li> <li>I3 appeals of planning applications determined in Q1 with 54% dismissed (67% dismissed in 2016/17 FY)</li> <li>Planning Customer satisfaction survey being developed target: Q4</li> <li>First Whole Estate Plan (for Wiston) agreed at Committee in August</li> </ul>	<ul> <li>Validation performance remains below target</li> <li>Other Whole Estate Plans are in progress and Newton Valance WEP will be the next to be reported to Committee</li> <li>Brighton and Hove BCC and Eastbourne CC have both agreed to produce WEPs for their Downland Estates</li> <li>Review of all planning appeals received since 2012 currently being undertaken. The conclusions of which to be reported to Members and officers in Q3/Q4</li> </ul>

Objective 4: We will develop strategies, support or lead strategic overarching partnerships and projects which deliver our fourth objective to be a confident and secure organisation exercising effective influence delivering shared outcomes through excellent customer service, providing value for money and generating income to support our work

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Strategy		Targets being achieved for National Park Trust	No further work is required to develop the Trust – it is now self-managing
🗂 Projects	-	<ul> <li>Neighbourhood Planning commercial approach established</li> <li>Citizen's Panel recruitment underway and on target for Q2</li> </ul>	<ul> <li>Root and branch review of potential ways the Authority can increase affordable housing delivery is currently being conducted. To be reported to Members in Q3.</li> <li>Development of SDNP Natural Capital balance sheet underway – more complex that initially anticipated target: Q3 16-17 now due Q4 2017-18</li> </ul>
া Partnerships	-	<ul> <li>SDNPA led the National Parks working group 'Working Together' – 5 potential themes for developing shared services have been identified:         <ul> <li>Finance</li> <li>Procurement</li> <li>IT</li> <li>HR</li> <li>Legal</li> </ul> </li> <li>SDNPA led a partnership which agreed a joint insurance contract for all National Parks</li> <li>SDNPA led on development of e-learning solution for all National Parks</li> </ul>	<ul> <li>Options for National Park collaboration on shard services for GIS will be explored as part of the retender for SDNPA GIS services: due Q4</li> <li>Agree implementation of preferred opportunities with all National Parks</li> <li>Agreeing prioritised roll out of courses</li> </ul>
Core work	-	<ul> <li>Process for prioritising allocation of CIL agreed</li> <li>First CIL payment received in Q2</li> <li>All five of the current host authorities have agreed, in principle, to sign new Section 101 agreements relating to the provision of development management services from 1 October 2017</li> <li>Research into options and approval given for the Eastern Area Team to move to the Stanmer workshop</li> </ul>	<ul> <li>Awaiting signature of final Section 101 agreements by the host authorities – target: 15 September</li> <li>Negotiation around capital improvements to Stanmer workshop to create new office</li> </ul>